

**From:** Joe Anding  
**To:** Microsoft ATR  
**Date:** 1/23/02 8:42am  
**Subject:** Microsoft Settlement

Please take the time to examine all the details and facts in this case.

Clearly, the timeliness of the result on the Windows 9x operating system is poor but it will direct the future of operating system development going forward for MS and those still trying to compete.

I can see that the MS model established for operating systems clearly has put the Windows platform on top. There is nothing wrong with a company pursuing excellence in its' products and providing exemplary customer service to back them. This strategy has vaulted many firms to success in the past. But using strong arm tactics or any practice that breaks from ethical business operations should be discouraged at all levels.

After examining the evidence provided and staying abreast of current information in the technical field of computer technology, it appears to me that something should be done that will allow MS to write software and provide services but at the same time encourages others to develop along-side them.

I am not in a position to make decisions that will impact this case but you can. I greatly appreciate your open mind and thorough approach to examining the facts concerning this and all cases before you. The people of the United States are depending on your completeness. Make the right decision and Americans will be proud and strong. Otherwise, we will become captives.

Regards,

Joe Anding

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